

22	REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	Action	RE-2.2a	Develop a City Fleet Vehicle Replacement and Electrification strategy consistent with the Municipal Energy Implementation Plan and state requirements for municipal electrification.	General Services	Sustainability & Mobility	New specialized FTE(s) Budget item for consultants		Program Manager position in process, if added work commencing 2022		Complete Y/N	Low	N		YES	YES	NO	YES	4.15	3.25	
NEW		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-1	Seek partnerships with SDOP, SDG&E and others to install charging infrastructure for all vehicle types	Sustainability & Mobility										YES	YES	YES	NO	4.6	2.5	
NEW		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-2	Include stated preference for 100% renewable energy on publically available chargers on municipal land	Sustainability & Mobility										NO	NO	NO	NO	8.2	2.5	
NEW		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-3	Update ARCS-80 to include EV vehicles to the list of preferred purchases	Environmental Services	Purchasing & Contracting	Update AR 35.80								NO	NO	NO	NO	8.2	2.5	
20		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-4	Conduct City fleet electrification feasibility study to determine best siting, funding needs, and strategies including specific strategies for Chulita Operations Yard.	General Services	Sustainability & Mobility	Funding Requested		Funds requested for FY23 (\$500K)		Complete Y/N	Low	N		NO	NO	YES	NO	5.5	7	
30		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-5	Update municipal parking yard electric infrastructure to support electric vehicle charging needs	General Services	Sustainability & Mobility	Following feasibility study Budget request for funding		\$50M FY24 Requested. \$200M in five year budget			Work completed narrative. Number of vehicles w/ charging access	High	N		YES	YES	NO	YES	5.5	1
19		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-6	Create standards for the City's purchase of fuel for fleet vehicles that contains the lowest levels of lifecycle GHG emissions available.	Sustainability & Mobility	General Services	Following feasibility study Mobility analysis		Starting in FY23			Lifecycle GHG TBD	Low	N		YES	YES	NO	YES	6.4	1
187		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-7	Explore pilot projects for a variety of grid resilience services (demand response, emergency back-up, demand charge reduction, etc.) through three modes of EV integration (Grid-to-Vehicle, Vehicle-to-Building, Vehicle-to-Grid)	Sustainability & Mobility	General Services	Following feasibility study		Following fleet electrification feasibility study and design work			Number of projects/MWH	Low	N		NO	NO	YES	YES	3.7	2.5
		STRATEGY 2 - Access to Clean & Renewable Energy	Measure	RE-2.3	Increase Electric Vehicle Adoption																	
21		STRATEGY 2 - Access to Clean & Renewable Energy	Action	RE-2.3a	Develop a city-wide electric vehicle strategy to accelerate EV adoption, including flexible fleets, circulators, and electric bicycles, focusing on the barriers to ownership and charging for residents within the communities of concern.	Sustainability & Mobility		New specialized FTE	Planning Action	Program Manager position added, work commencing 2022			Number/Percent of Evs	Med	Y		YES	YES	YES	YES	7.57	7.45
NEW Moved from 202		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-1	Work with local businesses to expand EV charging stations on commercial property	Economic Development										YES	YES	NO	NO	4.6	2.5	
24	REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-2	Amend the building code updates to expand EV charging stations requirements for multi-family and non-residential properties	Sustainability & Mobility	Development Services	Amend building code / Reach code	Code Change	Code updates in progress		Complete Y/N	Low	Y		YES	YES	YES	YES	7.93	5.5	
57		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-3	Amend the building code to require charging amenities for electric bicycles	Planning		CAP Consistency Reqs	Code Change	Draft amendment in progress in CAP Reqs		Complete Y/N	Low	N		NO	NO	NO	NO	9.19	2.5	
NEW		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-4	Explore the development of a citywide policy for surplus land that cannot be used for housing or housing related uses to be considered for EV charging sites prior to review for sale or other dispersion	Sustainability & Mobility	Real Estate Assets	Amend Council Policy?								NO	NO	NO	NO	6.4	1	
53		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-5	Work with the Air Pollution Control District (APCD), San Diego Unified School District and other school districts serving the City to support the conversion of the school bus fleet to zero emissions vehicles	Sustainability & Mobility				SDUSD currently purchasing limited Evs			Percent of fleet	Med	N		YES	YES	NO	NO	2.8	4
59		STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-6	Work with SANDAG, APCD and MTS to procure a fully zero emissions bus fleet	Sustainability & Mobility		Council and Mayoral action	Partnerships	MTS board representation exists as a channel			Percent of fleet	High	N		YES	YES	NO	YES	4.6	5.5
183	REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-7	Set a goal for installation of public EV charging stations on city property to support EV adoption in Communities of Concern. Initiate process with publication of a Request for Information (RFI) to solicit public charging solutions.	Sustainability & Mobility		Goals and targets to be identified in upcoming Citywide EV strategy	Plan Implementation	Not started			Number of charging stations on city property	Low	Y		YES	YES	NO	YES	5.5	7
184	REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-8	Continue to work with SANDAG, the Port of San Diego and other partners on medium and heavy duty (MD/HD) ZEV infrastructure planning. Consider future policies to advance MD/HD ZEV adoption and utilization in the Portside Communities, Border Communities, and other major logistics hubs.	Sustainability & Mobility	Planning	Ongoing cooperation with Port of San Diego	Partnerships	Ongoing participation			Narrative	Low	N		YES	YES	NO	YES	3.7	7
DELETED NEW		STRATEGY 2 - Access to Clean & Renewable Energy	Measure	MLU-3.1a	Work with local businesses to expand EV charging stations on commercial property	Economic Development										YES	YES	NO	NO	4.6	2.5	
153		STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1a	Safe and Enjoyable Routes for Pedestrians and Cyclists Develop Safe Routes to Schools safety plans; start a San Diego Safe Routes to Schools program focusing on Communities of Concern and underperforming schools	Sustainability & Mobility		Work with San Diego County SRTS Coalition, pursue funding opportunities	Partnerships	SRTS activity is currently dependent upon grant funding			Students trained, projects identified, projects executed	Low	Y		YES	YES	NO	NO	6.4	8.65
175		STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1b	Implement the City's Bicycle Master Plan and community plan bicycle networks with an emphasis on separated bikeways.	Transportation		Implementation is ongoing, primarily through Transportation Department, E&CP	Plan Implementation	Implementation is ongoing, primarily through Transportation Department, E&CP			Miles of bikeways by class	Low	Y		YES	YES	NO	NO	9.1	1
71	REWORDED	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1c	Review and improve flexible fleets and micro-mobility policies/shared use mobility programs, especially focused in communities of concern and first-mile/last-mile applications	Sustainability & Mobility		Review existing policy with Office of Equity and Racial Justice and Sustainability & Mobility		Policy is currently in place. Execution is through Sustainability & Mobility			Improved micromobility metrics in CoCs	Low			YES	YES	NO	NO	8.2	2.5
177		STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1d	Partner with Microbility Operators to optimize the number of scooters available in mobility hubs and/or near transit	Sustainability & Mobility		Review existing policy with Office of Equity and Racial Justice and Sustainability & Mobility		Policy is currently in place. Execution is through Sustainability & Mobility			Improved micromobility metrics in CoCs	Low			YES	YES	NO	NO	9.1	5.5
178		STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1e	Update Bicycle Master Plan with current best practices for facility designation, reflecting recent community plan updates and proposed regional connections. Also describing existing constraints, opportunities, and implementation strategies.	Sustainability & Mobility		Secure funding for consultant services		Current BMP was adopted in 2013, update or admin adjustment needed.			Narrative	Low	Y		NO	NO	NO	NO	9.1	4
51		STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1f	Develop a Mobility Master Plan to reduce mobile sources emissions and further a shift in mode	Sustainability & Mobility		TBD		Mobility Action Plan laid groundwork in 2019. Full MMP still needed.			Narrative	Low	N		YES	YES	NO	NO	9.73	8.5
NEW		STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1g	The City will evaluate existing and future fee structures to increase the priority of active transportation project implementation, especially within Communities of Concern, and the City will increase its efforts to identify and pursue grant funds for the planning and implementation of active transportation projects	Planning	Sustainability & Mobility									NO	NO	NO	NO		4	
NEW		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA1	Examine proposed bike and pedestrian projects and use "quick-build" pathways where appropriate to increase financial viability	Sustainability & Mobility										NO	YES	NO	NO	8.2	2.5	
NEW		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA2	Increase education campaigns to improve motorist behavior to result in a safer right-of-way for bicyclists and pedestrians.	Sustainability & Mobility										NO	YES	NO	NO	9.1	2.5	
NEW		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA3	Include in Bicycle Master Plan update policies and programs to increase bicycle storage near new bikeways	Sustainability & Mobility										NO	NO	NO	NO		2.5	
NEW		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA4	Where roadway widening are otherwise planned, identify opportunities to repurpose the use of the right-of-way for walking, rolling, biking, and transit modes of travel	Transportation			Planning Action							YES	YES	NO	NO		2.5	
NEW		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA5	Identify and address gaps in the City's pedestrian network and opportunities for improved pedestrian crossing, using the City's Pedestrian Master Plan and the City's sidewalk assessment	Planning										NO	YES	NO	NO		5.5	
NEW		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA6	Adopt City portions of SANDAG's forthcoming first mile/last mile initiative and incorporate Safe Routes to Transit strategies in Transit Priority Areas	Planning										YES	YES	NO	NO		2.5	
NEW		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA7	Create a quick build policy and design guidelines to facilitate repurposing of the right-of-way or installation of station or pilot bicycle, ADA accessibility, or pedestrian projects	Sustainability & Mobility	Planning		Planning Action							NO	YES	NO	NO	8.2	1	
161		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA8	Update street planning and design process with a focus on community input from Communities of Concern to prioritize pedestrians, bicyclists, and transit	Planning	Sustainability & Mobility	Community-Focused Update to Street Design Manual	Code Change	Not started			Complete Y/N	Low	Y		NO	NO	NO	NO	6.4	9.1
197		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA9	Engage communities during the community plan updates and other multimodal corridors and active transportation planning processes to better accommodate all users of the right-of-way with an emphasis on improving safety for vulnerable users	Planning		Planning and Transportation outreach emphasis		GPU community engagement varies. Engagement could be strengthened through use of CoCs			Information from engagement	Low	Y		NO	NO	NO	NO		2.5

33	REWORDED	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA10	Amend Council Policy 800-14 to prioritize CAP implementation with a greater investment in Communities of Concern, repurposing of the public right of way to include Class IV Bike Facilities, coordinate with SANDAG Early Action Plan bike projects, and improved accessibility for walking/rolling for all ages and abilities.	Sustainability & Mobility		Amend Council Policy 800-14		Not started		Complete Y/N	Low	Y		NO	YES	YES	NO	7.3	5.5
139		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA11	Incorporate trees and additional cooling features such as innovative shade designs, water features, and cooling centers at parks, with a concentration in Communities of Concern	Parks & Recreation		Modifications to Consultants Guide to Park Design and Development.		Shade structures increasingly used on playgrounds		Complete Y/N	Low	N		NO	YES	NO	YES	6.4	7
157		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA12	Installation of pedestrian orientated streetlights for increased safety and comfort in Communities of Concern	Transportation		Street design manual update	Code Change	Installation to follow street design manual update		Lights installed	Low	Y		NO	YES	NO	NO	5.86	8.05
159		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA13	Amend the code and street design manual to include standards for pedestrian orientated street lighting in neighborhoods and alleyways	Transportation	Sustainability & Mobility	Develop a city standard of pedestrian orientated lighting	Code Change	Not started		Complete Y/N	Low	Y		NO	YES	NO	NO	5.86	8.05
66		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA14	Partner with public safety to review and reform education programs and enforcement policies related to pedestrian and traffic safety	Sustainability & Mobility		Form working group, review process or similar between parties		Occasional cooperation between departments exists. Charters could be strengthened.		Complete Y/N	Low	N		NO	YES	NO	NO	4.6	10
63		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA15	Update City special events permits to prioritize transit, walking, and bicycling	Sustainability & Mobility	Special Events	Update to Special Event application process		Application process is online and editable		Complete Y/N	Low	N		YES	YES	YES	NO	7.3	1
69		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA16	Complete and implement the Mobility Action Plan to ensure City infrastructure can adequately support the goals of the Climate Action Plan	Sustainability & Mobility		Complete and implement Mobility Action Plan	Planning Action	In Progress		Complete Y/N	Low	N		YES	YES	NO	NO	2.8	5.5
142		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA17	Increase number of trash and recycling receptacles in pedestrian corridors/Transit Prior Areas	Environmental Services	Economic Development	Additional funding for containers and staffing		Not started		Number of new receptacles	Low	N		NO	YES	NO	NO	6.4	3.25
162		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA18	Explore fee structure/incentive program to increase cost savings for shared transportation network company (TNC) trips relative to private TNC trips	Sustainability & Mobility		Research and report recommendations		Not started		Research complete Y/N	Low	N		YES	YES	YES	NO	7.75	1
111		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA19	Ensure that Capital Improvement Projects comply with all applicable landscape requirements in the Land Development Code	Transportation		Review existing policy		CIP, and all City projects comply with landscape requirements		Number of landscape code violations in CIPs	Low	N		NO	NO	NO	YES	6.4	5.5
155	REWORDED	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA20	Include shade structures on building frontages in pedestrian thoroughfares, with preference given to natural shade up to five feet	Planning	Development Services	Code change LDC	Code Change	Capacity being included in CAP code changes		Complete Y/N	Low	Y		NO	YES	NO	YES	4.6	2.5
198		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA21	Include audible pedestrian signals at all signal-controlled crosswalks	Transportation		Engineering and Capital Projects	Policy Change	Draft policy change under review. Inclusion in Mobility Master Plan is expected.		Number of APS	Low	Y		NO	YES	NO	NO		1
199		STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA22	Install audible wayfinding beacons at complicated intersections and sign locations	Transportation		Engineering and Capital Projects	Policy Change	Draft policy change under review. Inclusion in Mobility Master Plan is expected.		Number of beacons	Low	N		NO	YES	NO	NO		1
67	SUBSTANTIAL REVISION	STRATEGY 3 - Mobility & Land Use			Advocate for a permanent, regional Youth Opportunity Pass and support the expansion of the program to include college students and residents in Communities of Concern	Sustainability & Mobility		Work with MTS, State of CA, and FTA	Partnerships	MTS and NCTD Youth Opportunity Pass Underway 5/1/22		MTS Ridership	Med	Y		YES	YES	YES	NO	3.7	10
NEW		STRATEGY 3 - Mobility & Land Use			Create a quick build policy and design guidelines to facilitate repurposing of the right-of-way or installation of interim or pilot transit projects							7.3	1								
46	REWORDED	STRATEGY 3 - Mobility & Land Use			Develop dedicated bus lanes or shared bus and bike lanes to increase transit efficiency and on-time performance, focusing on routes supporting residents within underserved communities and high-frequency connectors for riders to schools and universities and jobs	Planning	Sustainability & Mobility	Community Plan Updates	Planning Action	CPUs are ongoing		Narrative of facilities added	Low	Y		YES	YES	YES	NO	7.3	2.5
152	REWORDED	STRATEGY 3 - Mobility & Land Use			Implement projects and update the Placemaking Ordinance, including a Street Furniture program that reduces heat exposure, provides cool transit stops, and improves access to nearby restrooms in high transit use areas and pedestrian corridors, prioritizing Communities of Concern	Sustainability & Mobility		Implement and/or Amend Pedestrian Master Plan	Planning Action	Street furniture is currently installed and maintained by the Transportation Department and BIDs/MADs		Narrative enumeration of each facility by type	Low	Y		NO	NO	NO	NO	5.5	10
140	REWORDED	STRATEGY 3 - Mobility & Land Use			Ensure every high-volume transit stop has access to transit shelters, which include shade structures and benches; work with MTS to establish a standard for the provision of bus shelters in the city (e.g. minimum accommodations) with a priority in Communities of Concern	Sustainability & Mobility		Amend MOU with MTS for Bus Shelter and Bus Bench Advertising	Partnerships	The City's MOU with MTS was last updated in 2014.		Number of transit shelters installed, maintained, and improved under MOU.	Low	Y		NO	NO	NO	NO	3.7	6.85
NEW		STRATEGY 3 - Mobility & Land Use			Identify transit stops where upgrades are needed, especially in Communities of Concern, and streamline implementation of upgrades to high priority transit stops	Development Services		Amend MTS Policy No. 217								NO	NO	NO	NO		5.5
NEW		STRATEGY 3 - Mobility & Land Use			Facilitate partnerships with universities and colleges with goal of student walk/ride/transit use well-above citywide goals	Sustainability & Mobility										YES	YES	YES	NO		1
200		STRATEGY 3 - Mobility & Land Use			Prioritize and assist MTS with siting and design on complete transit stops in CoC, including shade trees, lighting, trash bins	Sustainability & Mobility		Deliver preferred design scenarios to MTS. Identify funding to implement	Partnerships	Not started		Number of complete transit stops	Low	Y		NO	NO	NO	NO		7
44		STRATEGY 3 - Mobility & Land Use			Create programs and incentives for transit passes bundled with all new major developments within one mile of a major transit stop	Sustainability & Mobility		Include in Citywide TDM		Not started		Number of developments with bundled transit passes	Low	Y		YES	YES	YES	NO	7.48	2.5
60	REWORDED	STRATEGY 3 - Mobility & Land Use			Partner with MTS for priority right of way for buses and trolley in roadway corridors and at intersections	Transportation	Sustainability & Mobility	Include in MAP	Planning Action	Not Started		Number of prioritized intersections	Low	N		YES	YES	YES	NO	8.2	7
45		STRATEGY 3 - Mobility & Land Use			Support MTS, SANDAG and Caltrans in the creation of transit right-of-way for regional transit connections	Sustainability & Mobility		Resolution	Partnerships	Not started		Complete Y/N	Low	N		YES	YES	YES	NO	5.05	2.5
43		STRATEGY 3 - Mobility & Land Use			Amend the Land Development Code to include mandatory transportation demand management (TDM) regulations citywide	Sustainability & Mobility		Amend LDC	Code Change	TBD		Employee surveys through commute	Med	N		YES	YES	YES	NO	4.24	1
42		STRATEGY 3 - Mobility & Land Use			Develop a City of San Diego employee TDM policy	Sustainability & Mobility		Staff Action	Planning Action	Draft TDM research has been completed, focusing on parking and transit incentives. Heavily disrupted by COVID19		Complete Y/N	Low	N		YES	YES	NO	NO	8.65	1
164		STRATEGY 3 - Mobility & Land Use			Establish a team and roadmap to support actions that require connectivity and close the digital divide.	IT		Work with existing Library initiatives		Public Library leads efforts to equip underserved communities with connectivity technology. Expansion required.		Number of households with high speed internet access, especially in CoCs	Low	N		NO	NO	YES	NO	8.2	8.5
165		STRATEGY 3 - Mobility & Land Use			Stand up Public WiFi access at City Libraries, Recreation facilities and various public areas in Low-to-Moderate Income (LMI) areas.	IT		Maintain availability at existing libraries		Public Wi-Fi available at all 36/36 libraries. Available outside.		Libraries have KPI for each use. Number of City facilities with Wi-Fi	Low	N		NO	NO	YES	NO	7.3	8.5
171		STRATEGY 3 - Mobility & Land Use			Formalize a regional device refurbishment and distribution program	IT		Formalize a regional device refurbishment and distribution program		Not started		Program established Y/N	Low	N		NO	NO	YES	NO	6.4	8.5
166	REWORDED	STRATEGY 3 - Mobility & Land Use			Continue to operate a program to loan mobile hotspots and personal computers to residents.	IT		Maintain availability at existing libraries		Ongoing - in need of budget or external funding		Number of hotspot check-outs	Low	N		NO	NO	NO	NO	9.1	8.5
167		STRATEGY 3 - Mobility & Land Use			Create a Digital Navigator support line to assist with basic technology issues and provide guidance on low income technology options	IT						Low	N		NO	NO	NO	NO	6.4	8.5	
169		STRATEGY 3 - Mobility & Land Use			Create a Digital Literacy program to educate residents, particularly in Low-to-Moderate Income (LMI) areas.	IT		Expand digital literacy learning opportunities through Library		Education opportunities, including digital literacy exist at all library locations. Not under any single policy/program.		Number of digital literacy events	Low	N		NO	NO	NO	NO	10	7
170		STRATEGY 3 - Mobility & Land Use			Work with local organizations to distribute refurbished devices previously used by the City to residents at low or no costs	IT						Low	N		NO	NO	NO	NO	10	8.5	

168	STRATEGY 3 - Mobility & Land Use			Improve and expand data gathering and outreach in Communities of Concern to understand which residents need the most assistance to technology options and what the barriers are, and create a public outreach campaign to improve and inform access	IT		Library circulation statistics analysis. Librarians perform outreach and program surveys for demand and impact analysis		Ongoing, see pathways		Percentage of positive program impact. KPI: over 80% of programs making a positive impact (scoring well on the surveys)	Low	N		NO	NO	NO	NO	NO	NO	6.4	8.5
41	STRATEGY 3 - Mobility & Land Use			Install traffic circles and roundabouts	Transportation	E&CP	Program individually or bundle with other asset work		Ongoing		Number of circles and roundabouts installed		N		YES	YES	NO	NO	NO	NO	7.12	1
176	STRATEGY 3 - Mobility & Land Use			Retime traffic signals to reduce vehicle fuel consumption through improving the flow of traffic	Transportation		Implement Traffic Signal Master Plan	Plan Implementation	Ongoing		Signals retimed	Med	N		YES	YES	NO	NO	NO	NO	9.1	1
151	STRATEGY 3 - Mobility & Land Use			Work with the Port of San Diego, SANDAG, and Caltrans to prepare a feasibility study to identify the best truck route to Tenth Avenue Marine Terminal and diversion, traffic calming and appropriate signage as included in the APCD's Community Emission Reduction Plan (CERP)	Sustainability & Mobility						Truck route finalization	Low	N		NO	NO	NO	NO	NO	NO	6.13	7
168	STRATEGY 3 - Mobility & Land Use			Focus new development in areas that will allow residents and visitors to safely, conveniently, and enjoyably travel by walking, rolling, biking, or transit, such as Transit Priority Areas (TPAs), and areas of the City with the lowest impact of vehicular travel	Planning		Community Plan Updates	Planning Action	Ongoing, refinement as part of blueprint		Number of CPUs	Med	N		YES	YES	NO	NO	NO	NO	7.75	5.5
189	STRATEGY 3 - Mobility & Land Use			Plan for land uses that will allow existing residents, employees and visitors to more safely, conveniently and enjoyably travel as a pedestrian, or by biking or transit	Planning		Community Plan Updates	Planning Action	Ongoing, refinement as part of blueprint		Number of CPUs	Med	N		YES	YES	NO	NO	NO	NO	7.75	5.5
NEW	STRATEGY 3 - Mobility & Land Use			Update the Placemaking Ordinance to better support mode shift, to increase accessibility, walkability, and activate public spaces											NO	NO	NO	NO	NO	NO		2.5
36	STRATEGY 3 - Mobility & Land Use			Focus on delivering new mixed-use development on sites, including vacant and underutilized lots, located near transit, such as in TPAs and areas of the City of San Diego with the lowest amount of vehicular travel	Planning		Planning Dept. work program with SDHC	Planning Action	Ongoing		Increased housing capacity in transit-friendly areas	Med	Y		NO	YES	YES	NO	NO	NO	9.1	2.5
49	STRATEGY 3 - Mobility & Land Use			Implement active transportation in lieu fees to fund pedestrian, cyclist and transit investments where the greatest GHG emissions reductions will result, in accordance with Complete Communities: Mobility Choices	Planning		Implement Mobility Choices and BBSD Update CP 800-14	Plan Implementation	Ongoing		Dollars expended Number of projects	Low	N		YES	YES	YES	NO	NO	NO	10	7.75
37 REWORDED	STRATEGY 3 - Mobility & Land Use			Amend local regulations, like the Placemaking ordinance, and policies to allow for wider sidewalks for public spaces and place making	Planning	Transportation	Street Design Manual	Code Change	Not started		Miles of sidewalk over minimum width	Low	Y		NO	YES	NO	NO	NO	NO	8.38	4
55	STRATEGY 3 - Mobility & Land Use			Implement temporary and permanent car-free zones/zero emission zones	Sustainability & Mobility	Transportation						Med	N		YES	YES	NO	NO	NO	NO	7.75	4
156	STRATEGY 3 - Mobility & Land Use			Maximize new development in areas located with safe, convenient and enjoyable access to transit	Planning		Planning Dept. work program with SDHC	Planning Action	Ongoing		Dollars expended Number of projects	Med	N		YES	YES	NO	NO	NO	NO	8.2	4
147 REWORDED	STRATEGY 3 - Mobility & Land Use			Support expansion of urban greenspace including park access, open spaces, and wildlife corridors where appropriate, along streets to encourage outdoor activity, walking and increase pedestrian access to parks in Communities of Concern	Transportation	Planning		Planning Action	Ongoing		Trees planted in or adjacent to right of way	Low	N		YES	YES	NO	NO	NO	NO	6.4	10
70	STRATEGY 3 - Mobility & Land Use			Amend the General Plan Mobility Element to include a Complete Streets policy to enable safe, attractive and comfortable access so that pedestrians, bicyclists, motorists and transit users of all ages and abilities can safely travel within the public right-of-way	Planning	Sustainability & Mobility	Amend GP	Code Change	Not started		Complete Y/N	Med	Y		YES	YES	NO	NO	NO	NO	6.4	7
34	STRATEGY 3 - Mobility & Land Use			Amend land development code regulations to require more efficient pedestrian access between existing and new development (e.g., between adjacent lots)	Sustainability & Mobility	Planning	LDC Amendment	Code Change	Advancing through CAP Regulations		Complete Y/N	Low	Y		YES	YES	NO	NO	NO	NO	9.19	4
64	STRATEGY 3 - Mobility & Land Use			Optimize use of curb space including management of on-street parking in TPAs	Sustainability & Mobility	Planning	Implement strategy development	Plan Implementation	Not started		Linear amount of optimized curb space	Low	Y		YES	YES	NO	NO	NO	NO	5.5	1
39	STRATEGY 3 - Mobility & Land Use			Amend the land development code to eliminate parking minimum requirements	Sustainability & Mobility	Planning	Amend LDC	Code Change	TPAs complete, everything else to follow		Narrative	Med	N		YES	YES	YES	NO	NO	NO	8.56	1
39	STRATEGY 3 - Mobility & Land Use			Amend the land development code to establish parking maximum requirements for use types and locations where appropriate	Planning	Sustainability & Mobility	Amend LDC	Code Change	TBD		TBD	Med	N		YES	YES	YES	NO	NO	NO	8.56	1
181	STRATEGY 3 - Mobility & Land Use			Amend the land development code to prohibit new auto-oriented land uses that would create conflicts with walking and bicycling within TPAs	Planning	Sustainability & Mobility	Amend LDC	Code Change	Not started		LDC complete Y/N	Med	Y		NO	YES	NO	NO	NO	NO	9.1	4
NEW	STRATEGY 3 - Mobility & Land Use			Work with communities to implement comprehensive solutions for the curb space, including implementation of parking establishment of parking districts, and programming of the curb space for deliveries, ADA access and other passenger loading, and micro-mobility	Sustainability & Mobility	Planning	Include curb space planning in community plan updates	Planning Action														2.5
DELETED 48	STRATEGY 3 - Mobility & Land Use			Deploy dynamic speed management efforts such as signal retiming on City streets	Transportation								N		YES	YES	NO	NO	NO	NO	5.41	145
85	STRATEGY 4 - Circular Economy & Clean Communities			Approve and implement the Polystyrene Foam and Single Use Plastics Ordinance, pending Environmental Impact Report	Environmental Services	Purchasing & Contracting	Update Administrative Regulation 35.80	Policy Change	In progress, Ordinance EIR complete. Going to mayor's office.		Y/N	Low	YES		NO	YES	NO	YES	NO	YES	8.2	1
186	STRATEGY 4 - Circular Economy & Clean Communities			Expand the Polystyrene Foam and Single Use Plastics Ordinance to phase out Single-Use materials and prioritize reuse rather than disposable goods	Environmental Services	Environmental Services	Adoptive ordinance EIR and address ordinance	Code Change	Not started		Y/N	Low	YES		NO	YES	NO	YES	NO	YES	5.5	2.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities			Capture landfill methane gas emissions											YES	YES	NO	YES	NO	YES	10	4
83 REWORDED	STRATEGY 4 - Circular Economy & Clean Communities			Through an update to the City's administrative regulations, include purchasing requirements for sustainable products and food whenever option is available. 1) Reduce carbon and water footprint of total beef, pork, chicken, turkey and dairy purchases by 20% 2) Increase local, healthy, and sustainable foods to 20% of total food purchases prioritizing locally sourced, valued workforce and animal welfare	Environmental Services	Purchasing & Contracting	Update Administrative Regulation 35.80	Policy Change	EP3 in place, AR 35.80		Y/N	Low			NO	YES	NO	YES	NO	YES	9.1	1
84	STRATEGY 4 - Circular Economy & Clean Communities			Include procurement targets, with a focus on the maintenance of street easements, parks, and other green spaces, for purchasing compost through the greenery Miramar Greenery or other local composting facilities to increase market for that product expand the demand and production of high-quality compost in the City	Environmental Services	Purchasing & Contracting	New AR in compliance with SB 1383	Policy Change	Not started		Yards of material from ESD	Low	YES		NO	YES	NO	YES	NO	YES	7.3	2.5
98	STRATEGY 4 - Circular Economy & Clean Communities			Create a food council or advisory board with local stakeholders	Sustainability & Mobility	Boards and Commissions	Mayoral Action	Mayoral Action	Not started		Narrative	Low	YES		NO	YES	NO	YES	NO	YES	9.1	8.5
76 REWORDED	STRATEGY 4 - Circular Economy & Clean Communities			Invest in expanding the food waste prevention network - expand infrastructure & partnerships for edible food recovery	Environmental Services	Environmental Development	Implementation strategy by Environmental Services. Business outreach and education from EDO				ESD bringing in food waste prevention consultant	Low	YES		NO	YES	NO	YES	NO	YES	4.6	2.5
78	STRATEGY 4 - Circular Economy & Clean Communities			Require food waste prevention, donation and recycling plans for all city food service operations and large events on city managed, leased or owned lands	Environmental Services	Special Events	Change to special event application questions. Modify city lease agreements				ESD has requirements in place in application process. Food waste prevention to be added under 1383.	Low	YES		NO	YES	NO	YES	NO	YES	4.6	2.5
100	STRATEGY 4 - Circular Economy & Clean Communities			Establish a multidisciplinary team of subject matter experts across City departments with a focus on land use, economic growth, neighborhood vitality and healthy food access to work with community members to expand urban agricultural programs and develop policies to encourage community-based farms, including demonstration projects	Economic Development		Lead Dept. to establish working group	Partnerships	Not started		Narrative	Low			NO	YES	NO	YES	NO	YES	7.3	8.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities			Work with the County and Farm Bureau to support investments in climate-smart agriculture and the local food supply chain	Sustainability & Mobility										NO	YES	NO	YES	NO	YES	4	
NEW	STRATEGY 4 - Circular Economy & Clean Communities			Partner with County of SD to increase community access to Federal meal programs (EBT, WIC, etc) and incentivize usage of these programs for local food access (CSA, farmers market, retail)	Economic Development										NO	YES	NO	YES	NO	YES	5.5	

134	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Create a Street Tree Master Plan capturing all community plan street tree lists to facilitate selection of species with a target of planting 100,000 trees by 2035. Within the Street Tree Master Plan, identify City lands and spaces that need trees and identify ways to increase permeable areas for new trees, focused in Communities of Concern	Transportation		Amend/Update the Urban Forestry Program - Five Year Plan, through Planning Dept	Planning Action	Urban Forestry Program in place		Complete Y/N		YES	NO	NO	NO	NO	NO	NO	6.4	1
132 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Conduct a new Urban Tree Canopy assessment utilizing light detection and ranging (LIDAR) or similar technology to identify areas in need of additional tree canopy at least every three years.	Transportation	Sustainability & Mobility	Budget for LIDAR assessments every two years.		LIDAR assessment last conducted in fall of 2021. Data analysis in process.		Complete Y/N		YES	NO	NO	NO	NO	NO	NO	10	5.5
95	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Support expansion of urban tree canopy in parks and along active transportation network, prioritizing implementation in Communities of Concern.	Transportation	Parks and Recreation	Partnership between Transportation, Parks and Recreation, and Planning to identify active transportation and recreation connections for prioritized tree planting		Parks Master Plan and Complete Communities both call for greater connectivity between recreation and active transportation amenities. Implementation pending.				YES	YES	YES	NO	YES	YES	8.2	8.5	
DELETED 174	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Develop a plan to increase permeable areas for new trees and restore pervious spaces that have been paved, focused in Communities of Concern	Transportation	Development Services	Amend/Update the Urban Forestry Program Establish fee waiver Enforce existing code	Planning Action	Not started		Number of new trees		YES	YES	YES	NO	YES	YES	4.6	8.5	
129	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Develop policies that encourage and incentivize developers, homeowners' associations, and other organizations to preserve, maintain, and plant trees	Transportation	Development Services	Develop policies that encourage and incentivize developers, homeowners associations, and other organizations to preserve, maintain, and plant trees. Increase outreach efforts.	Planning Action	Landscaping code in place for development or alterations.		Number of new trees		YES	NO	NO	NO	NO	NO	5.5	1	
106 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Reform, streamline, and expand the No Fee Street Tree program to remove barriers that exist which deter or prohibit participation by residents within Communities of Concern.	Transportation				Currently working on webform version to replace PDF.				YES	YES	YES	NO	YES	YES	7.3	8.5	
113 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Protect and maintain all healthy City trees that have minimal conflicts to existing and future infrastructure, by use of policy, code, public outreach and code enforcement	Transportation		Greater levels of funding needed Establish and/or maintain dedicated funding source for tree maintenance in Parks and Recreation Dept		Current policy and code outlines tree protection requirements		Number of trees maintained and protected (through sidewalk repairs)		YES	NO	NO	NO	NO	NO	5.5	4	
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Develop a public awareness campaign for the maintenance and protection of trees on private property.	Transportation									NO	NO	NO	NO	NO	10	1	
94	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Amend the Land Development Code to increase landscape and parking lot tree planting requirement	Sustainability & Mobility								YES	YES	NO	YES	YES	8.2	4		
119 SUSTANTIAL REWORDING (C&C)	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Revise No Fee Street Tree Permit Application to reduce barriers to acquiring trees, expand language access, and streamline process specifically to increase awareness of the process in Communities of Concern	Transportation								YES	YES	NO	YES	YES	10	4		
173 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Streamline permitting for tree planting, dedicate resources to planting in non-traditional street tree locations, and provide reduced fees or fee waivers in Communities of Concerns	Transportation									YES	NO	NO	YES	YES	5.5	5.5	
124	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Revise Council Policies and Municipal Codes to strengthen tree protection policies and enhance tree planting efforts	Transportation		Revise Council Policies and Municipal Codes to strengthen tree protection policies and enhance tree planting efforts	Code Change	Current policy and code outlines tree protection. Revisions are ongoing. Resources needed.		Revision of municipal code and/or consolidation of CP regarding trees.		YES	NO	NO	NO	NO	NO	7.3	5.5	
123	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Increase irrigation for trees in parks and in street rights of way	Transportation	Parks and Recreation	Code amendment applicable to relevant departments	Code Change	Landscape Regulation Section 142.0403 requires irrigation for new plant material required on private property and right of way. Currently standardizing monthly reporting		Number of trees		YES	NO	NO	NO	NO	NO	5.5	4	
133	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Implement a Citywide protocol for tracking planted, removed, and maintained street trees	Transportation		Improve interdepartmental City-wide protocol for monitoring and reporting, using Sustainability worksheets				Urban Forestry annual reporting		YES	NO	NO	NO	NO	NO	6.4	1.75	
130	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Explore allocating revenue from tree removal fines and fees to fund the planting of new trees	Transportation	Development Services								NO	NO	NO	NO	NO	5.5	4	
121	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Expand volunteer programs and partnerships with community organizations to plant and maintain tree	Transportation		Pursue shared grant opportunities with Community Based Organizations		Existing grant partnerships		Number of trees planted and maintained through community partnerships		YES	YES	YES	NO	YES	YES	6.4	10	
148	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Support the creation of new urban green space along freeways and City rights-of-way.	Transportation	Parks and Recreation	Identify segments and areas where buffering is needed and rights-of-way can be used for new urban green space				Number of projects		YES	YES	YES	NO	YES	YES	6.13	10	
122 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Ensure the diversification of tree species, including native tree species where feasible and species that are adapted to higher temperatures and species that require less water	Transportation			Amend/Update Urban Forestry Plan and Community Plan Updates		Community plans specify tree species		Species percentages		YES	YES	NO	NO	YES	9.1	1	
190	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		As established in the Energy Cooperation Agreement with the City and SDG&E's implement the Right Tree, Right Place program (or successor programs), identify additional tree planting locations, assist with tree species ideas, and provide technical support through SDG&E's arborists	Transportation		Collaborate with SDG&E arborists to make measurable annual progress in the planting of 2,500 trees by 2031		Energy Cooperation Agreement in place. First 400 trees in place.		Number of trees by year under agreement	Low	YES	YES	YES	NO	YES	YES	1		
191	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Monitor and report on SDG&E's plans to supplant the City's efforts with direct in-community charitable support for planting up to 2,500 trees in the City over ten years	Sustainability & Mobility									YES	YES	NO	YES	YES	9.1	1	
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Perform proper maintenance and tree removal to promote a healthy urban forest and safety of trees in public spaces	Transportation									YES	YES	NO	YES	YES	8.2	1	
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Redesign hardscape infrastructure around existing City trees when possible in order to increase large tree canopy cover.	Transportation									YES	YES	NO	YES	YES	8.2	1	
12	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Develop local water supply and reduce dependence on imported water	Public Utilities									NO	NO	YES	YES	YES	9.1	1	
18	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action		Support ongoing gallon per capita water use (GPCD) targets.	Public Utilities									NO	NO	NO	NO	NO	9.1	1	
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Expand awareness of the City's Rainwater Harvesting Rebates and Grass Replacement Rebates programs to increase participation in the programs and facilitate accessibility to residents across the City, prioritizing those within Communities of Concern and areas that have had historically lower participation in the programs	Public Utilities									NO	NO	NO	YES	YES		8.5	

110	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Advance undergrounding of utilities to provide a means to reduce energy use, increase green space preservation, sustainability process and store water and wastes, securely and efficiently site critical infrastructure, prevent and reverse degradation of the urban environment, and enhance quality of life.	Public Utilities		Modify CP 600-08											NO	YES	YES	YES		3.7	2.5	
89	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Maximize planning and implementation of green infrastructure at watershed scale and site specific with focused stakeholder engagement efforts in Communities of Concern	Public Utilities													NO	YES	NO	YES		5.5	10	
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Investigate opportunities to capture and reuse rain water	Public Utilities													NO	NO	NO	YES			1	
91	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Implement Waterways Restoration projects	Public Utilities		Elevate Restoration and Prioritization Protection Tool (RTTP) projects in annual budget											NO	YES	YES	YES		5.5	10	
90	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Increase opportunities for Stormwater harvesting by evaluating new harvesting methodology to determine viability	Stormwater													NO	NO	YES	YES		5.5	5.5	
137	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Amend building code regulations to require a percentage of all non-roof (e.g., hardcape) surfaces around new buildings meet certain criteria to reduce urban heat island effect.	Sustainability & Mobility													NO	YES	YES	YES		6.4	7	
138	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action		Install cool pavement material on City parking lots and in the public right-of-way, prioritizing Communities of Concern, to increase building energy efficiency and reduce urban heat island effect	Transportation		Include cool pavement considerations in Street Design Manual	Code Change	Not started				Complete Y/N	Low	NO			NO	YES	YES	YES		4.42	6.55	
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action		Explore the use of GHG emission offsets which can include techniques such as increasing carbon sequestration in soils, forests and farmland, purchasing clean electricity credits from neighboring states, or through emerging technological approaches such as the direct capture and removal of carbon from the atmosphere	Sustainability & Mobility																				
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action		Participate in research around regional and/or local benefitting offset programs that ensure the benefits of investments are prioritized in the City's Communities of Concern	Sustainability & Mobility																				
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action		Continue to engage on the development of research and data around the sequestration potential of various types of natural spaces including blue carbon sequestration, more specifically develop a Citywide sequestration standard for wetlands restoration	Sustainability & Mobility	Planning																			
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action		Support partners such as tribal governments and universities to restore salt marshes and wetlands ecosystems for sequestration	Planning																				
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action		As it pertains to GHG avoidance, the City's CAP Implementation Plan will focus and prioritize the core benefit of air quality to support the shared regional efforts to address nonattainment and improve air quality equitably	Sustainability & Mobility																				
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action		Advocate for APCD to develop CERP-like plans in all communities	Sustainability & Mobility																				
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action		Support the regional efforts to address nonattainment, toxic air contaminants in Communities of Concern	Sustainability & Mobility																				

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